





### **Investor Conference**

2024.08.15

9935.TW

### **AGENDA**

- Company Introduction/Operating Results
- Development Strategy
- Q&A



### Disclaimer

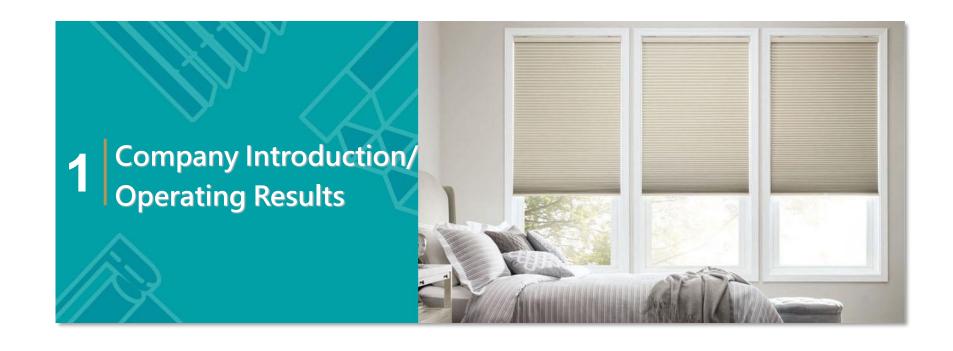
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## **Company Introduction**

**Employees:** Foundation: 1974 2024H1 Revenues: **About 2,000 People** Capital: NTD\$ 1,738M NTD\$ 2,406 M 1992 1994 2008 2020 2023 1974 TW U.S.A. **CHINA** VIETNAM **VIETNAM** ●TW Chang Bin **CHING FENG** All Strong **Grand Top SUN Ocean ●**CFVN **FU VN CF China CF USA CF** Taiwan **CF Thailand CF Vietnam** Mass Production Sales **Custom Made** 

# Consolidated Income Statement FEING FEING FEING

Unit: NT\$ million

Year Item	2022	2023	2024H1	
Operating Revenues	5,287	4,547	2,406	
Gross Profit	921	910	564	
Operating Expenses	659	666	365	
Operating Income	262	244	199	
Net Income Before Tax	281	154	248	
Net Income	221	104	184	
EPS(NT\$) (Note)	1.28	0.60	1.06	
Profitability				
Gross Margin	17%	20%	23%	
Net Margin	5%	5%	8%	
Dividend Distribution				
Total Dividend per share(NT\$)	0.90	0.50		
Dividend Payout Ratio (Excluding Capital Surplus)	70%	83%		

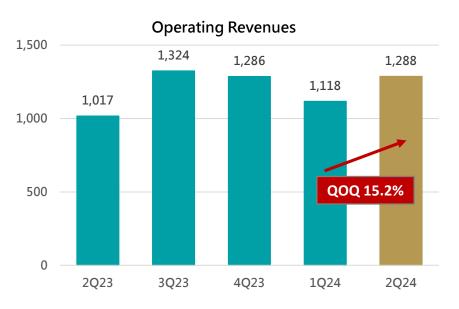
# Consolidated Balance Sheet

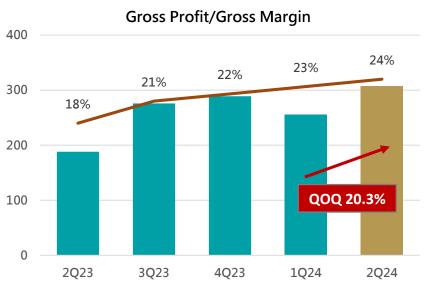
Unit: NT\$ million

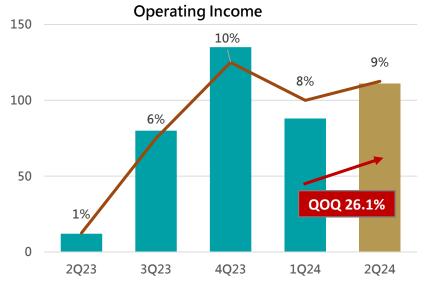
Year Item	2022.12.31	2023.12.31	2024.06.30
Total Assets	7,144	6,653	7,275
Cash and cash equivalents	539	497	527
Notes and accounts receivable	1,656	1,199	1,509
Inventories	960	905	1,015
Property, plant and equipment	2,322	2,320	2,280
Other assets	1,667	1,732	1,944
Total Liabilities	4,865	4,399	4,854
Short-term and long-term loans	3,718	3,243	3,518
Notes and accounts payable	676	676	696
Other liabilities	471	480	640
Total Equity	2,279	2,254	2,421
A/R Turnover Days	102	120	103
Inventories Turnover Days	77	94	95
Liabilities to Assets Ratio	68	66	67
Current Ratio	247	232	196
Quick Ratio	180	163	138

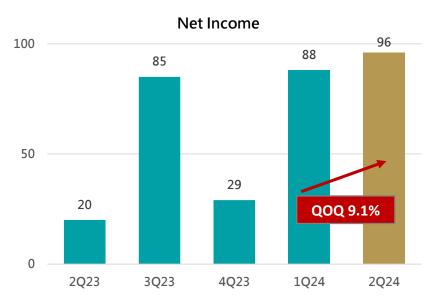
## **Current Financial Performance**

Unit: NT\$ million/%









# Multi-Region Supply Strategy

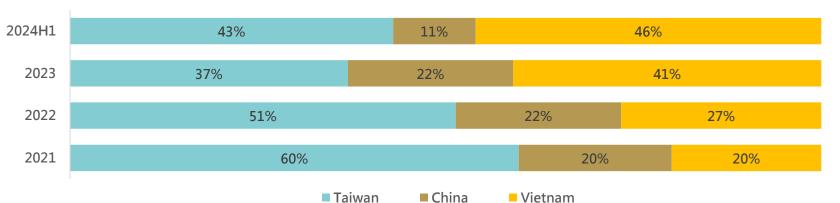
#### Window Coverings Supply Chain

- 1. **CF Taiwan and CF Vietnam**: Mass producing five major window covering products for the North American market.
- 2. **CF China**: Transformed into IKEA-exclusive facility for global supply.
- 3. **CF Taiwan and CF USA**: Customizing cordless and smart window covering products, targeting North American and Asian markets.

#### **Home Textiles Supply Chain**

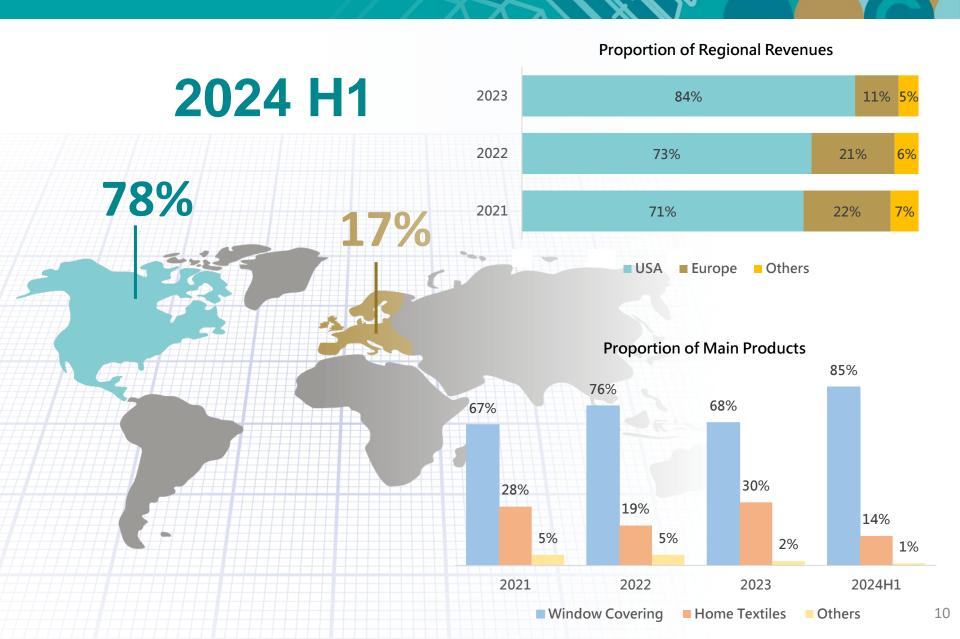
- 1. **CF China**: Enhancing automated production.
- 2. **CF Vietnam**: Supply European and American markets by 2025.

#### Proportion of Production Value by Factory

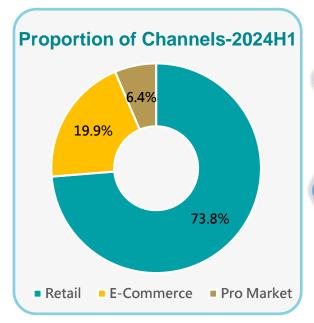


#### CHING FENG

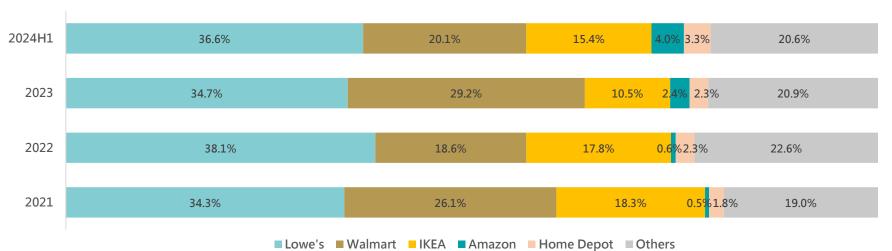
# Regional / Product Distribution

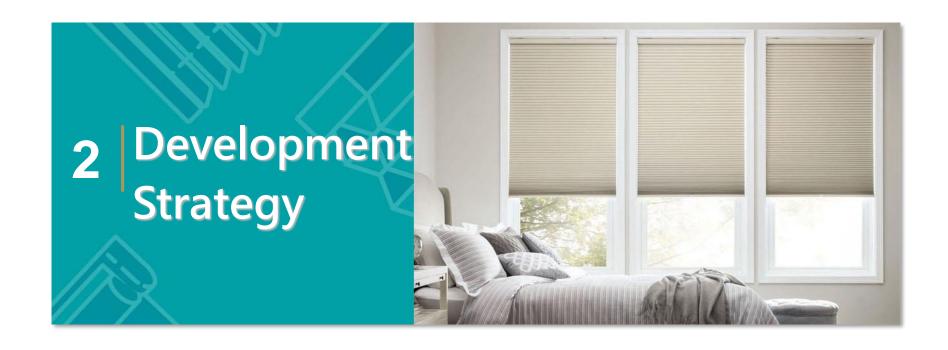


## **Main Channels and Clients**

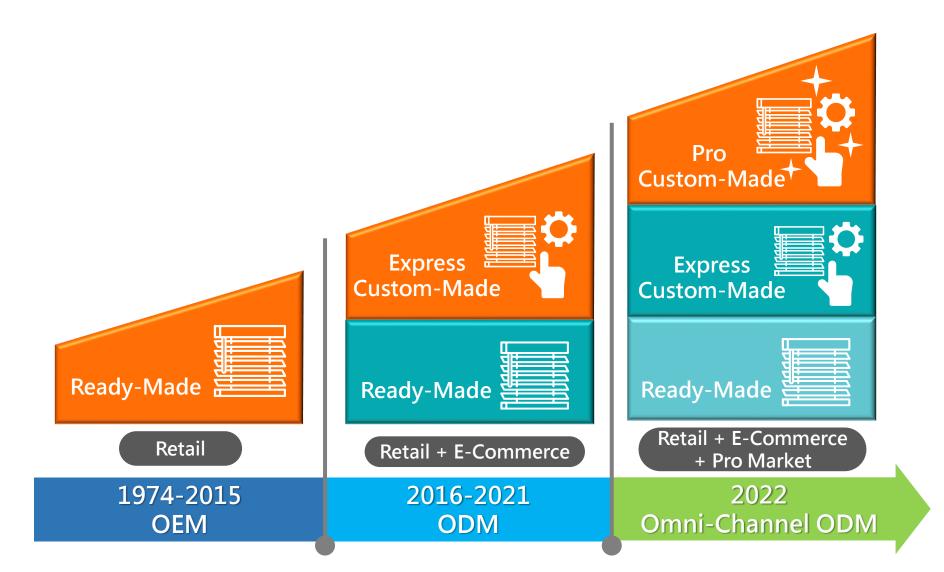








## **Business Model Milestone**



# **B2B2C Expansion**

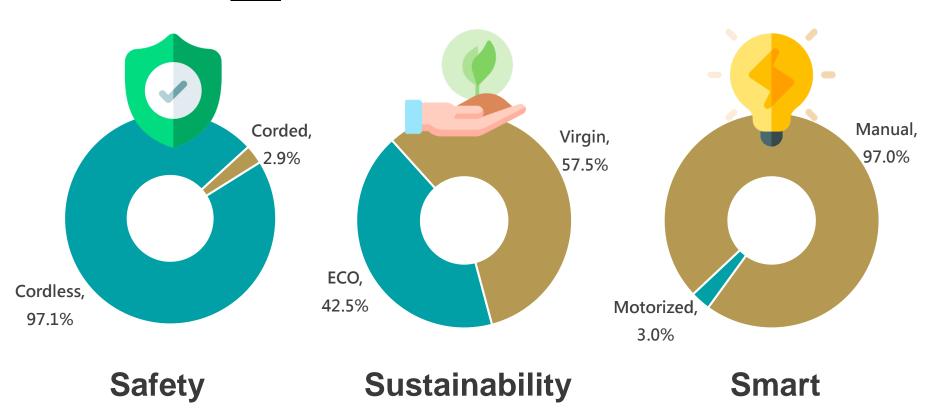


## **SSS Innovation Strategy**



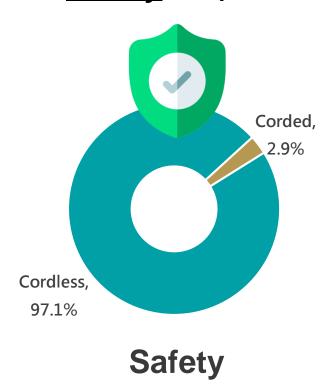
# SSS Revenues Analysis

### Proportion of <u>3S</u> Window Covering Products-2024H1



# Safety-New Regulation

# Window Coverings Products <u>Safety</u> Proportion in North American Market = 100%



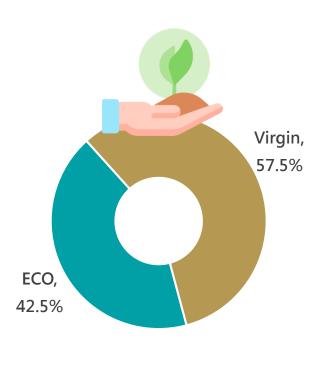
#### **New WCMA Market Regulations**

Starting June 2024, restrictions on corded products across all channels

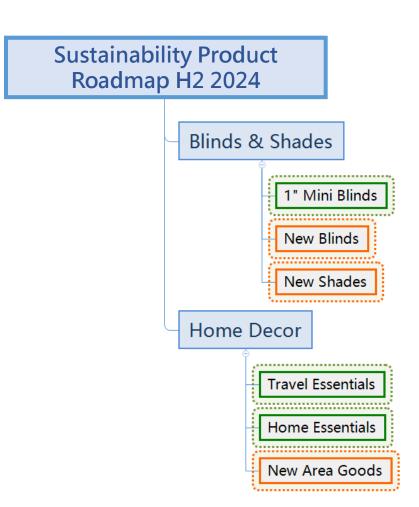
ANSI/WCMA A100.1-2022

# Sustainability-New Product Launch

# Window Coverings Products <a href="Sustainability">Sustainability</a> Proportion Continues Growing , 2025 > 45%

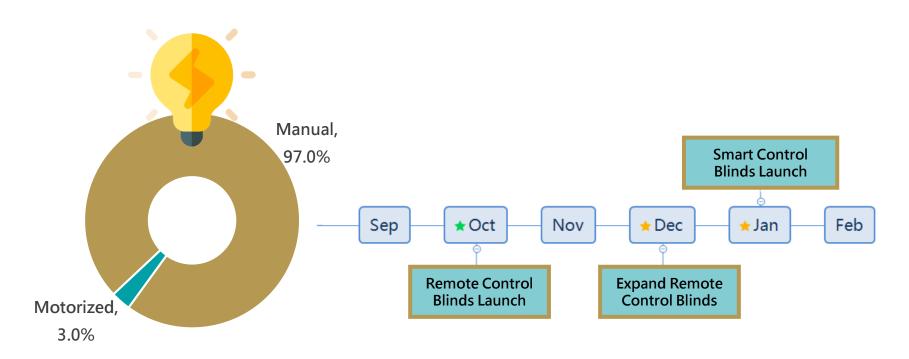


Sustainability



## **Smart-New Product Launch**

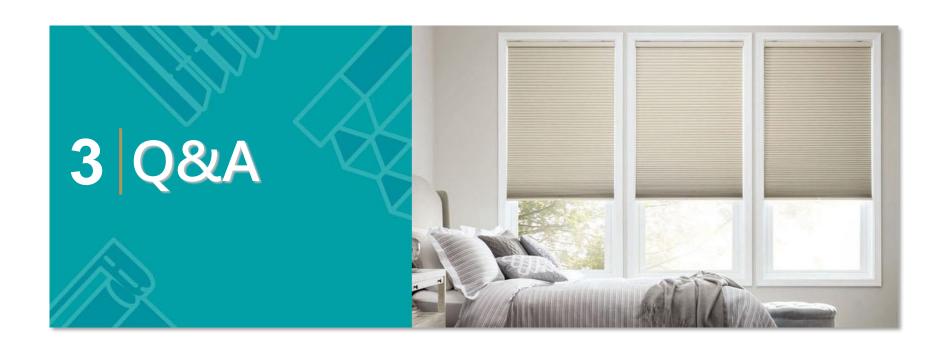
# Window Coverings Products Smart Proportion Continues Growing, 2025 > 5%



**Smart** 

# **Operational Highlights**







Achieving Safe, Sustainable, and Smart Blinds.

Empowering Environmental Sustainability Through Consumer Action.

Preserving the Enjoyment of Life for Generations to Come.

#### **Enrich Your Living Aesthetics**

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